

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

March 2, 2022

6:00 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D. – via WebEx, William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz – Via WebEx, John Heimerdinger, Tracey Mitchell, Alfredo Quintero – via WebEx, Zubeen Shroff, Mark Tulis, Richard Wishnie

VOTING MEMBERS EXCUSED: Mitchell Hochberg, Patrick McCoy

NON-VOTING MEMBERS PRESENT: John Flannery, Michael Israel, Martin Rogowsky, Michael Rosenblut

STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO
Anthony Costello, EVP, Chief Operating Officer
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, EVP, Chief Strategy Officer
Phyllis Yezzo – SVP, CNO WMCHHealth
Daniel Zelazny, M.D. – President of the Medical Staff

CALL TO ORDER

The March 2, 2022, meeting of the Westchester County Health Care Corporation (“WCHCC”) Board of Directors was called to order at 6:00 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D. – via WebEx	Tracey Mitchell
William Frishman, M.D.	Alfredo Quintero – Via WebEx
Renee Garrick, M.D.	Zubeen Shroff
Herman Geist	Mark Tulis
Susan Gevertz – via WebEx	Richard Wishnie
John Heimerdinger	

VOTING MEMBERS EXCUSED

Mitchell Hochberg
Patrick McCoy

NON-VOTING MEMBERS PRESENT

Michael Israel
John Flannery
Martin Rogowsky
Michael Rosenblut

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning and personnel matters.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. TULIS MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE FEBRUARY 2, 2022, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. HEIMERDINGER, SECONDED BY MS. MITCHELL, TO APPROVE THE FEBRUARY 2, 2022, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Zelazny provided the report of the President of the Medical Staff. He presented a credentialing packet (dated March 2, 2022 and attached to these minutes) containing information on Credentialing Appointments, Reappointments, FPPEs, Additional Privileges, and Category of Staff Changes.

Motion to Approve Recommendations for Appointments, Requests for Additional Privileges and Category of Staff Changes, FFPEs and Updates to DOPs.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REQUESTS FOR ADDITIONAL PRIVILEGES AND CATEGORY OF STAFF CHANGES, FFPEs, AND UPDATES TO DOPs. MS. GEVERTZ MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Dr. Garrick stated that she was happy to report that the COVID numbers are coming down statewide, and that the COVID inpatient census is low throughout the Network.

Mr. Israel informed the Board that the New York State Governor's mandate to have all healthcare workers receive the COVID booster by February 21, 2022, has been delayed for ninety days. He stated that, currently, eighty percent of the Networks' workforce has received a booster shot.

Mr. Costello provided a COVID-19 Network update to the Board, which included the following:

- COVID-19 Census – WMC 4% inpatient census, MHRH 2% inpatient census;
- Supplies – less than 1% weekly burn rate of supplies on hand, 2.2 million masks on hand;
- Workforce Quarantine – there are currently no workforce members out on quarantine;
- Workforce Vaccinations – 99.6% vaccinated;
- COVID-19 Diagnostic Testing – 336,000 tests to date, 8% positivity rate;
- COVID Call Center – 356,000 encounters;
- Antibody Testing – 5,919 tests to date, 12% positivity rate; and
- Vaccinations – over 700,000 doses administered across the Network. Currently vaccinating less than 1,000 per month.

Mr. Ratner advised the Board that there were no changes to the 2022 Mission Statement from the 2021 Mission Statement.

Mr. Ratner reviewed the progress, to date, of the 2021 Mission Statement Performance Goals:

- Position WMCHHealth as an “Employer of Choice” by focusing on our most valuable assets – our people:
 - Increased employee utilization of WMCHHealth clinical services; and
 - Invested in targeted physician recruitment in key specialties across WMCHHealth sites.
- Achieve Sustainable Growth Across WMCHHealth:
 - Advanced single patient rooms and increased ICU capacity at WMC through the submission of a certificate of need application to develop a new patient care tower; and
 - Advanced clinical capabilities across the network through investments in WMCHHealth's Northern and Western Regions.
- Ensure Top-of-Mind Consumer Awareness and Selection of WMCHHealth Services:
 - Conducted assessment of market perception of network brand and services.
- Ensure exceptional Patient Experience from “Door to Discharge” and to become a Destination of Choice for patient and their families:
 - Conducted an assessment of current quality and patient experience scores and prioritized opportunities for improvement.

Mr. Ratner informed the Board of the proposed 2022 Mission Statement Goals:

- Position WMCHHealth as an “Employer of Choice” by focusing on our most valuable assets – our people:
 - Invest in programs and services that promote overall employee wellness; and
 - Continue recruitment of key personnel across WMCHHealth.
- Achieve Sustainable Growth Across WMCHHealth:
 - Advance clinical capabilities across the Network; and
 - Expand partnerships with external medical groups.
- Ensure Top-of-Mind Consumer Awareness and Selection of WMCHHealth Services:
 - Enhance awareness of WMCHHealth’s investments in physicians, services, facilities, and technology.
- Ensure exceptional Patient Experience from “Door to Discharge” and to become a Destination of Choice for patients and their families:
 - Continue investments that improve the patient and visitor experience; and
 - Implement processes to improve WMC’s patient experience scores.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE 2022 MISSION STATEMENT AND ITS PROPOSED PERFORMANCE GOALS. MR. TULIS MOTIONED, SECONDED BY MS. MITCHELL. THE MOTION CARRIED UNANIMOUSLY.

Mr. Ratner provided an update on Community Relations. He stated that February was Black History and Women’s Heart Health Month. Mr. Ratner advised that the 2022 HeLa Diversity, Equity, and Inclusion Conference was held on February 16, 2022.

Mr. Ratner provided a Marketing and Communications update. He stated that WMC’s Neuroscience Digital Marketing Campaign launched on February 17th, and twenty-four scheduling calls were received in the first several days.

Mr. Costello reviewed the February, 2022 volumes for Valhalla compared to the February, 2021 volumes. He stated that all areas for February, 2022 were higher than February, 2021.

Clinical Operations Updates:

- X-Ray equipment renovation and installation completed in Valhalla Emergency Department;
- Phase 1 of WMCHHealth Network Central Monitoring Unit initiated; and
- Neurosurgical Deep Brain Stimulation Program launched.

Physician Recruitment:

- Dr. Huq Ronny and Dr. Bryk have joined the Department of Pathology in APS.

Mr. Costello updated the Board on several in-house construction projects, including the Heart Institute waiting room, the NICU Isolation Room, and the Macy corridor.

Mr. Costello reviewed the MHRH February, 2022 volumes compared to the February, 2021 volumes. He stated that all areas for February, 2022 were higher than February, 2021.

Clinical Operations Updates:

- ED Call Bell system upgrade/replacement is on target for completion this month; and

- The Telemetry central monitoring with WMC eICU is targeted to go live Q2, 2022.

Physician Recruitment:

- Dr. Chatr-Aryamontri has joined the Division of Pulmonology in APS.

Dr. Doyle, Executive Director of HealthAlliance, informed the Board of the following:

Clinical Updates:

- Cath Lab fully operational:
 - 35 cases in January; and
 - Door to balloon time of 61 minutes
- Women's Health:
 - Addition of Dr. Ryntz and NP Greenburgh
- Staffing:
 - Dr. Liu Chen – MH APS;
 - Dr. Rutter – OADC; and
 - WMC Works
- Operations Updates:
 - Imaging Equipment delivery; and
 - Auto-Accept for transfers
- Community Engagement Updates:
 - Chamber Breakfast with County Executive Ryan;
 - Benedictine Health Foundation; and

Dr. Gewitz provided a clinical operations and Maria Fareri Children's Hospital ("MFCH") update.

Dr. Gewitz advised the Board that WMC has recruited a new pediatric CT surgeon, Dr. Sameh Said. He stated that he currently is the Chief, Pediatric CTS, University of Minnesota Children's Services, and formerly was an attending Pediatric CT Surgeon at the Mayo Clinic Children's Hospital.

Dr. Gewitz informed the Board of the Farming Neighborhood 2021 discharges.

Dr. Gewitz informed the Board of the following Pediatric Clinical Service Accomplishments:

- The American College of Surgeons - Pediatric ACS Trauma Re-Certification Awarded; and
- U.S. Food & Drug Administration awarded an FDA Grant to study Vaccine-related Pediatric Myocarditis

Dr. Gewitz discussed supply chain challenges, and the February, 2022 Mayo Clinic HIRC Watch Highlights Supply Chain Issues.

Dr. Gewitz informed the Board of the operational reorganization of the WMCHHealth Transfer Center. He stated that Dr. Tina Cocuzza is the operational leader; there is now an auto accept policy; and there has been an increase of In-Network Transfers.

Dr. Garrick provided the following Medical Leadership and Quality Update:

Dr. Garrick stated that with the Network Medical Alliance, the following opportunities have been identified to enhance in-network collaboration:

- Goals:
 - Enhance awareness, knowledge, and breadth of clinical services and expertise across the network;

- Increase network cohesion;
- Increase intra-network referrals; and
- Extend outside the network
- Alliance Structure:
 - Monthly/bi-monthly network medical staff meetings;
 - Share clinical advancements, projects and quality advances and opportunities;
 - Meetings organized by WMC physician leadership; and
 - Network clinical departments participate in rotations
- Timeline:
 - Kick-off meeting held in February; and
 - Inaugural network meeting in March.

Graduate Medical Education:

- Site visit for New WMC-sponsored ENT Residency completed February, 2022

Early Match Results:

- Ophthalmology fully matched for all three positions: from NYMC and U Maryland;
- Urology fully matched from NYMC
- Dental Surgery fully matched from Harvard and UPENN; and
- Medical School Match for remainder of programs is March 18th

Grants:

- WMC was awarded an ECRIP Grant in the amount of \$574,166 to ENT – Director is Dr. Xiu-Min Li

Accreditation:

- MHRH awarded Primary Stroke Certification by DNV

Dr. Garrick advised the Board of recent academic productivity and clinical publications.

REPORT OF THE COMMITTEES

TECHNOLOGY AND PATIENT EXPERIENCE

Mr. Rosenblut, Chair, Technology and Patient Experience Committee, stated that the Committee met earlier this afternoon.

Mr. Rosenblut informed the Board that the Committee was presented with the Patient Experience 2022 Goals, HCAHPS overview and a discussion on the Patient Experience Improvement Pilot. He stated that Dr. Chasin discussed the following technology tools: Family First, Virtual Visits Platform and patient self-scheduling.

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, informed the Board that the Finance Committee met prior to the Board meeting and reviewed the financial statements for the month ended January 31, 2022.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on February 4, 2022.

Ms. Gevertz informed the Board that Dr. Garrick presented the report of the Quality and Safety Council meeting of December 9, 2021. Dr. Garrick advised that the following departments presented: Human Resources, Neurosurgery, Pain Management Council, and Information Systems. She stated that QA/PI reports were

submitted by the Laboratory and Pathology, MFCH, Oncology Quality Council, Transfer Center, Graduate Medical Education and the Emergency Department.

Ms. Gevertz advised the Board that the Committee received a presentation on Cardiology by Dr. Panza. He discussed the following:

- The Quality Program structure;
- Clinical Cardiology;
- Heart Failure;
- The Cardiology Department's data;
- Electrophysiology;
- Interventional Cardiology; and
- Non-Invasive Cardiology.

Ms. Gevertz informed the Board that the Committee also received a presentation on Cardiovascular by Dr. Lansman. He presented the Cardiovascular Quality report highlighting the following:

- Members of the Cardiothoracic Surgery Section;
- Cardiac Surgery staff;
- CTS Program data, including volume; COVID-19 impact in North America;
- NYS Adult Cardiac Surgery mortality data;
- Society of Thoracic Surgeons Quality metrics and WMC's program data as compared to other participants for various domains;
- Tracking of CTS Program Case Volumes 2013-2021;
- Tracking of TAVR Metrics 2018 Q3 – 2021 Q3, American College of Surgeons Accreditation obtained;
- ECMO Volumes and Outcomes;
- Implantable VADs Volumes 2011-2021;
- Heart Transplant data 2002-2021;
- Pulmonary Embolectomy Data;
- Hypertrophic Cardiomyopathy Data and operative mortality data; and
- Program Development – "Heart in a Box" TransMedic organ care system.

Ms. Gevertz stated that Ms. Cuddy provided a regulatory report to the Committee, as well as an update on recent surveys.

NEW BUSINESS

Mr. Shroff presented the following two naming Resolutions to the Board:

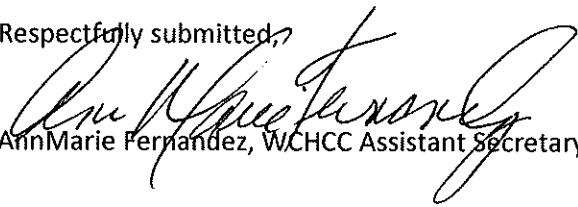
- Resolution 2 – Total Joint Center Nursing Station – dedicated to Dr. Simon and Gail Simon for their donation of \$100,000; and
- Resolution 3 – The Asprinio Family Conference Center - for the \$250,000 donation by Dr. Kimberly Flood and Dr. David Asprinio.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE TWO NAMING RESOLUTIONS, NUMBERED 2 AND 3, AUTHORIZING AND DIRECTING THE WESTCHESTER MEDICAL CENTER FOUNDATION AND MANAGEMENT TO TAKE THE STEPS NECESSARY TO IMPLEMENT THE NAMING OF THE TOTAL JOINT CENTER NURSING STATION AND THE ASPRINIO FAMILY CONFERENCE CENTER. MR. TULIS MOTIONED, SECONDED BY MS. MITCHELL. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE MARCH 2, 2022, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. TULIS MOTIONED, SECONDED BY MR. GEIST. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



Ann Marie Fernandez, WCHCC Assistant Secretary